BETTER WORLD



REPORT 2018





HOW THE SYSTEM WORKS

ENVIRONMENTAL BENEFITS

SPECIAL PROJECTS

COMMUNICATION, TRAINING AND EDUCATION

THE RESULTS

OF ECOPNEUS

RECYCLED

ECONOMIC

BENEFITS

RUBBER

RESEARCH, QUALITY AND INNOVATION The End-of-Life Tyre chain managed by Ecopneus creates wealth and occupation; it allows environmental savings for the Country; it reduces emissions, the use of raw materials, and water consumption. Moreover, it favours companies' investments in the green economy chain. A well-structured productive system, based on small-medium manufacturing enterprises spread out on the whole Italian national territory. It is, indeed, thanks to their recycling of End-of-Life tyres that it is possible to obtain sports surfaces, long-lasting, "silent" modified asphalts, acoustic insulation elements, urban furnishing, and energy.

We have, indeed, been able to give stability and shared objectives to the companies of our system. The guarantee of the flows of material to be treated, the certainty of payments, our special attention to quality management within the companies, both with reference to products and processes, all these things have allowed companies to plan long-term investments and implement processes for improving the quality of their work, thus offering products that are more and more complying with market requirements.

Also for this reason, in the Ecopneus chain there was a 64.8% occupational growth between 2011 and 2016, with about 900 employees dedicated to End-of-Life tyres. These are even more important data if we look at where the companies are geographically located, as over a third of them are in the South of the Country.

There are still some uncertainties about this sector on the horizon. These are mainly linked to the development of the GPP (Green Public Procurement) and to the publication of the legislation related to the End of Waste - that is, the definitive classification of rubber granules and powder as materials. The chain of End-of-Life Tyres of Ecopneus has the tools, the skills, and the vision to be able to seize all opportunities.

Giovanni Corbetta General Manager Of Ecopneus Among the paradoxes we are living these days, one makes direct reference to the efforts of those who, such as Ecopneus and its partner companies that import/ export tyres, is daily committed to transform the great objectives and values of the circular economy and sustainability into concrete action.

Indeed, in the face of a constant effort in research, technological innovation, management efficiency and efficacy, as well as the rigorous management of the resources put at disposal by the citizens and for the transparency in reporting to the control bodies and the same citizens, it sometimes seems that an essential prerequisite is missing.

These are complex issues and they are ruled by an equally elaborated regulatory framework. The latter, in general, is still inadequate to the needs the entrepreneurial network of the national chain requires, both from the point of view of companies that deal with ELT treatment, and the companies that use recycled rubber granules and powders.

Our Country is ready and, as Ecopneus, we believe we have done our share. We also believe that we must carry on giving our contribution in order to give this material derived from ELT recycling the definitive drive towards applications that would benefit from its excellent characteristics to reduce noise and make road pavements, create sports surfaces which are more environmentally friendly and respectful of the athletes' wellbeing, soundproofing buildings, and produce energy in a more efficient and sustainable way.

It is, however, necessary to overcome those obstacles that, from a legislative point of view, still prevent this perspective from being fully established. We must comply not only with the ever urgent global sustainability objectives, but we must also give our Country a concrete perspective of economic and occupational development and that looks to the future.

We are available to give our contribution wherever it is required and possible in a responsible way, guided by the certainty that this is the right way and it cannot be postponed anymore.

Marco Prosdocimi Presidente Ecopneus 2011-2018 RESULTS

In-depth analyses and independent researches on health and safety (REACH, Ist. Mario Negri)

Contribution to technical standardisation process (UNI, CEN)

1,814,101 tonnes of collected ELTs Constant dialogue, confrontation and in-depth analyses with the Public Administration (PA)

Education and information (schools, citizens, web)

of which: over 121 thousand tonnes of ELTs collected **extra target**

15 historical stocks have been emptied, there included Italy's largest ELT stock

Extraordinary intervention in the so-called "Terra dei Fuochi": 21,433 tonnes

RECOVERY*

material /energy from 30 / 70% to **56 / 44%**

SPORTS ——— ASPHALTS FLOORINGS

INSULATION — ENERG

Contribution to the national debate on the Green Economy and the Circular Economy.

* In the course of time, a calculation model of the recovered material quantities has been developed and perfected, taking into consideration not the conferral "at gate of the plants, but the effective recovery to the aims of the working and separation processes; thus, the two values can be compared only partially.

THE RESULTS OF ECOPNEUS

AT WORK FOR ITALY'S CIRCULAR ECONOMY

The management of End-of-Life Tyres (ELTs) in Italy represents a case of excellence at international level. Indeed, our Country has been able to bring to speed a management system that covers all national territory extensively and that has guaranteed the collection and recovery of 100% of ELTs that have been legally placed on the spare parts market since 2011.

Within the scope of this system, Ecopneus manages an average of over 220,000 tonnes of ELTs all over the national territory every year. It carries out continuous and detailed interventions in every Italian region and province, thus assuring the collection of ELTs even in hard-to-reach areas. Ecopneus collects every type and dimension of ELTs: from large construction site vehicles, to small city cars.

BUT THE CHALLENGE DOES NOT END HERE.

Today, the main objective for both the present and the future of our Country is to set up a circular economy. It is a lynchpin for the protection of the natural environment and for an economy that looks to the future, making sustainability a fundamental element of development and new qualified jobs, thanks to research and innovation. Ecopneus has always known that its main objective is the following: on top of waste management, its commitment has always focused on the **promotion of the uses of recycled rubber**, the market of its applications, and the qualification of the companies of the chain, basing its work on **ethics and legality**.

THE WORK OF ECOPNEUS

towards a **CIRCULAR ECONOMY** that is more and more based on market dynamics.

THE VALUES OF ECOPNEUS



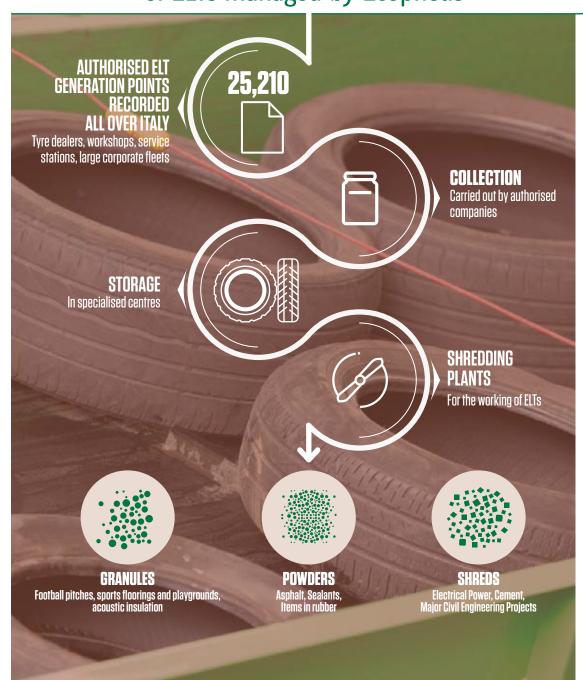
HOW THE SYSTEM WORKS

Every year about 350,000 tonnes of End-of-Life Tyres are managed in Italy - this is equal to the weight of over 38 million automobile tyres - recovered from motor vehicles, two-wheeled vehicles, lorries and even from large motor vehicles used in quarries and agriculture.

Ecopneus is responsible for the tracking, collection, and recovery of a quota of the total which is equal, in weight, to what was put on the spare parts market by its partners during the previous solar year. This corresponds to an average of over 220,000 tonnes every year.

To guarantee this, Ecopneus coordinates and supervises a chain of over 100 companies all over Italy. A network of qualified companies, selected in a transparent way by the means of e-tendering, that guarantees the correct recovery of all ELTs under the responsibility of Ecopneus.

220,000 tonnes/year of ELTs managed by Ecopneus



REGULATORY SCENARIO

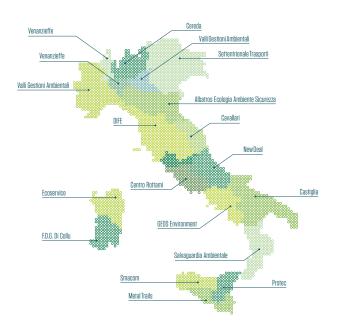
Art. 228 of the Decree Law 152/2006: tyre producers and importers are obliged to provide for the management of an amount of ELTs equal to the one placed on the spare parts market during the previous solar year, thus applying the **Extended Producer Responsibility**. This is an organizational model recommended by the European Commission and adopted by the majority of the Member states.

The Ministerial Decree (MD) of 11th April 2011 n.82 implements art. 228. It was published on the Official Gazette on 8th June 2011. This MD started the ELT recovery national system in Italy, establishing the operative and managerial modalities of the new system: who the subjects **responsible** are, how the

ELT amounts are to be **managed** and their related **eco-fees**; who the **control bodies** are and what the sanctions are in case of non-compliance.

On behalf of its partners, Ecopneus carries out all legal obligations, there included the traceability and accountability towards the Authorities, with an appropriate IT system, in order to certify the flows of ELT amounts, from their generation to their collection and use, as well as the economic accountability and the reporting of the amount placed on the market every year. In case they were not to meet their target, producers and importers shall be subject to sanctions.

PARTNERS' NETWORK. UPDATE ON 18T JANUARY 2019





Collection

Shredding and Granulation

ELT COLLECTION REGION BY REGION



*An extra amount of 5.751 tonnes is to be added to the ordinary collection as a consequence of the extraordinary collection carried out with 30% of the operating surplus with reference to the Protocol of the Terra dei Fuochi.



Values expressed in tonnes

Abruzzo 5,782

 Chieti
 2,268

 L'Aquila
 1,243

 Pescara
 977

 Teramo
 1,294

Basilicata 2,805

Matera 918 Potenza 1,887

Calabria 11,670

Catanzaro 1,728
Cosenza 4,771
Crotone 1,400
Reggio di Calabria 3,027
Vibo Valentia 745

Campania 18,515

Avellino 1,778
Benevento 1,146
Caserta 3,366
Napoli 8,083
Salerno 4,143

Emilia-Romagna 22,593

Bologna 3,774 Ferrara 1,509 Forlì-Cesena 1,370 Modena 4,268 Parma 3,218 Piacenza 1,816 Ravenna 1,632 Reggio nell'Emilia 3,608 Rimini 1,398

Friuli-Venezia Giulia 3,842

 Gorizia
 512

 Pordenone
 832

 Trieste
 801

 Udine
 1,697

Lazio 20.884

 Frosinone
 2,559

 Latina
 2,860

 Rieti
 857

 Roma
 13,636

 Viterbo
 973

Liguria 3,731

Genova 2,188 Imperia 411 La Spezia 763 Savona 369

Lombardia 30,224

Bergamo 3,367 Brescia 3,926 Como 1,762 1,042 Cremona 1,093 Lecco Lodi 821 Mantova 982 Milano 7,996 Monza e Brianza 2.463 Pavia 1,633 Sondrio 1,036 Varese 4,103

Marche 8,068

 Ancona
 2,377

 Ascoli Piceno
 1,056

 Fermo
 1,065

 Macerata
 1,611

 Pesaro e Urbino
 1,959

Molise 1,449

Campobasso 1,020 Isernia 429

Piemonte 11,482

Alessandria 1,560
Asti 543
Biella 670
Cuneo 1,928
Novara 827
Torino 4,545
Verbano-Cusio-Ossola 691
Vercelli 718

Puglia 20,013

 Bari
 8,062

 Barletta-Andria-Trani
 1,900

 Brindisi
 1,452

 Foggia
 2,885

 Lecce
 3,437

 Taranto
 2,277

Sardegna 11,741

4,329 Cagliari Carbonia-Iglesias 639 Medio Campidano 741 Nuoro 1,548 Ogliastra 674 Olbia-Tempio 1,495 Oristano 1,076 Sassari 1,240

Sicilia 17,863

Agrigento 1,049 Caltanissetta 1,010 Catania 5,098 Enna 792 3,113 Messina Palermo 2.630 Ragusa 1,272 Siracusa 1,466 Trapani 1,433

Toscana 13,352

Arezzo 1,606 Firenze 3,504 Grosseto 1,127 Livorno 889 939 Lucca Massa-Carrara 887 Pisa 565 Pistoia 1,454 Prato 776 1,605 Siena

Trentino-Alto Adige 8,735

Bolzano 3,332 Trento 5,404

Umbria 3,994

Perugia 2,907 Terni 1,087

Valle d'Aosta 660

Aosta 660

Veneto 23,136

 Belluno
 848

 Padova
 4,284

 Rovigo
 1,161

 Treviso
 3,887

 Venezia
 3,224

 Verona
 5,545

 Vicenza
 4,189

ELT COLLECTION BY MACRO AREAS

104,404 t

25,210

ELT Generation Points served: tyre dealers, workshops, service stations, body shops, farms. 46,298 t

SOUTH AND ISLAND

61,875

requests of collection satisfied by collection companies.

HIGHLIGHTS. 2018

+7 %
Extra Target collection.

240,539 t ordinary collection.

921 t

emptying of historical stocks.

4,830 t intervention in the Terra dei Fuochi.

117 M€

saved on national imports of raw materials. 368,637

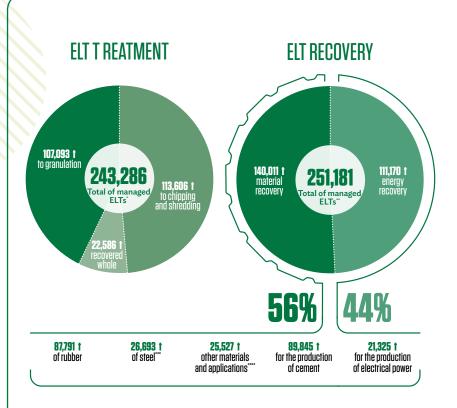
non-consumed resources.

1,760,958

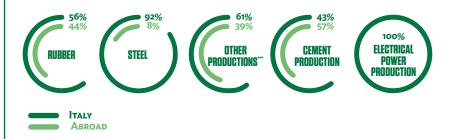
saved water. 381,255 t CO2 eq

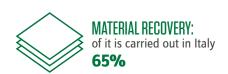
avoided CO₂ emissions.

ELT COLLECTION AND EFFECTIVE RECOVERY IN 2018



THE END MARKETS







^{*} Total of ELT managed for recovery on 31/12/2018. This figure does not coincide with the overall total of the collection

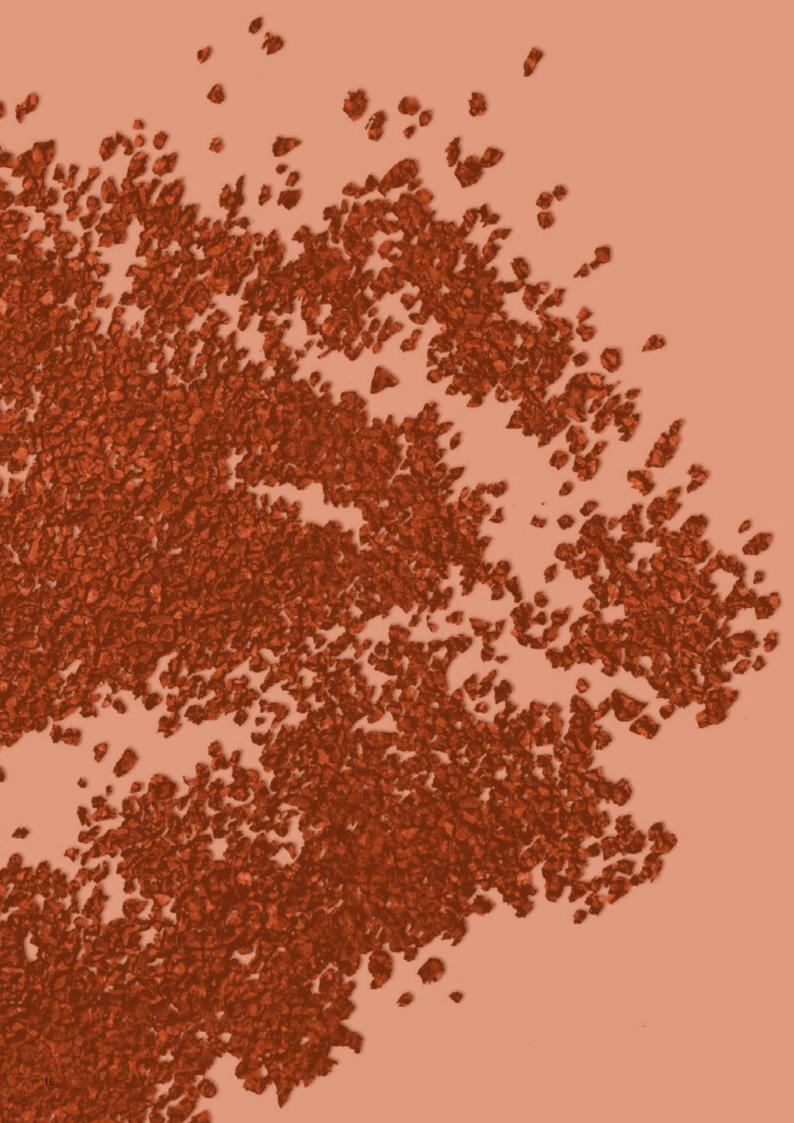
due to the ELT stocks conferred to the plants but not treated for recovery yet.

** Total of ELTs handled for recovery on 31/12/2018. This number is higher than the total of the ELTs handled for treatment, as some stocks dating back to the previous solar year were also recovered in 2018.

*** Total of steel deriving from the treatment of ELTs and estimate of the quota of steel sent for granulation in foreign

plants.
**** Ashes and metals deriving from combustion residues recovered in the cement production cycle.





FROM ELTS

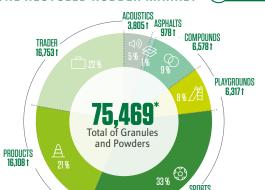
The recycled rubber from ELTs that leaves the working plants has the same exceptional characteristics of elasticity, resistance and ductility that transform tyres into objects with exceptional performances.

Nowadays several modalities of use valorise the excellent characteristics of this material all over the world. There are many already available and widely experimented applications, which in Italy, however, are still not widely spread and, as such, cannot absorb all the recycled rubber available on the national market.

In the following graph, it is possible to see an overview of the markets of use of granules and powders produced by the companies of the Ecopneus system in 2018.

SPORTS

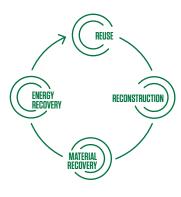
THE RECYCLED RUBBER MARKET

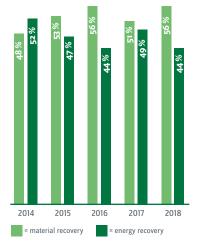


* The total makes reference only to the share of granules and powders produced by the Ecopneus chain and for which the final destination is known.

The commitment of Ecopneus for the valorisation of recycled rubber on the national market satisfies some basic assumptions:

- actuating the EU's hierarchy for waste management, preferring and prioritising material recovery and favouring the preparatory phases of reuse and reconstruction;
- · accompanying and sustaining the consolidation and development of the companies of the sector for an ever better quality of the material leaving the plants;
- promoting markets for the available material, favouring the national horizon and keeping foreign markets as a second option.





All these actions are linked to positive effects that go beyond the correct waste management; they concern the stabilisation and promotion of new jobs, the creation of new markets for the companies, the creation of a segment of the circular economy that works. The latter, in perspective, shall feed itself on a single market logic. The incessant work of Ecopneus on these issues has contributed to the virtuous dynamic that, in the last years, has been possible to observe from the data on the relationship between material recovery and energy recovery of the recycled rubber from ELTs.

THE MAIN FIELDS OF APPLICATION

FOOTBALL

In synthetic turf sports surfaces, ELT granules are used as turf infill material and to make the layer under the playing surface. Moreover, ELT granules favour the levelling of the foundations, give elasticity to the surface, facilitate the energy restitution to the athletes and, at the same time, they drain rain water.





BASKETBALL

The mixes used for the superficial layer of basketball sports surfaces are designed to obtain both an adequate shock absorption and an optimisation of the restitution of the elastic energy. This gives a perfect answer to the athlete's biomechanics needs; it also provides for a reduction in muscle fatigue, a reduction of micro traumas and an overall improvement of sports performances. Their resistance to all weather conditions make of these surfaces the ideal solution for outdoor courts and for those of the three a side basketball. Born in the 1980s, three a side basketball has become more and more popular. As such, it will debut as an Olympic discipline at the Tokyo 2020 Olympic Games.





Tyrefield is the state-of-the-art sports surface made with recycled rubber from End-of-Life Tyres. It has excellent performances, it cares about the environment and it gives economic advantages.





HORSE RIDING

For what concerns horse riding sports, in collaboration with the Department of Veterinary Studies of the Università degli Studi di Perugia and Uisp (Unione Italiana Sport Per tutti, Italian Union Sports for Everybody), Ecopneus is currently testing new solutions both for training fields and for horseboxes and stables in two centres in Orvieto (TR) and Todi (PG), as well as in the Veterinary Military Centre of the Italian Army in Grosseto. The use of rubber in training fields instead of sand avoids the dispersion of dust in the air and the related risks for horses' and horse riders' health. The rubber floorings for horseboxes of horse riding centres and stables guarantee, instead, comfort, insulation, and hygiene.





THE MAIN FIELDS OF APPLICATION

TENNIS

By appropriately modulating the characteristics of the superficial layer with the thickness and the physical properties of the substratum in recycled rubber, it is possible to affect the surface response in tennis, thus satisfying the majority of athletes', managers' and most demanding coaches' requests.





PLAYGROUNDS

Recycled rubber is an excellent material for the creation of playgrounds and anti-shock floorings for children's play areas, thanks to its capacity of softening the consequences of accidental falls and its long lifetime. For example, this is well known by the little Peppa Pig's fans who can play on a safe surface also in the presence of water features in Leolandia's theme park. Also the young athletes of Rome's Sports Centre "Fulvio Bernardini" know this very well, as well as the visitors of Legambiente's National Centre for Sustainable Development, "Il Girasole" – an open air show-room of the many uses of recycled rubber from ELTs.





ATHLETICS

Powder and granules in recycled rubber from ELTs are used together with polyurethane resins for the creation of athletics tracks. Thanks to a special design, it is possible to obtain floorings with specific characteristics that have been developed to satisfy multiple needs: from a more rigid flooring - appropriate for those who are looking for the maximum sprint - to a more elastic basic package for the training and cooling down phases.





SPORTS FESTIVAL

AT THE SPORTS FESTIVAL OF THE CITY OF TRENTO ATHLETES PLAYED ON RECYCLED RUBBER

The Sports Festival of the city of Trento turned "green" thanks to Ecopneus, which created two Tyrefield courts, one for basketball and one for volleyball. They were installed in Piazza Fiera from 11th to 14th October 2018.

The two Tyrefield courts were, respectively, 525 m² for basketball, and 360 m² for volleyball. They were created with anti-shock mats made with about 4,300 kg of rubber recycled from ELTs. For basketball, a removable surface with court lines was placed on the rubber layer. This system complies with the requisites of FIBA - the International Basketball Federation. Instead, for what concerns Tyrefield for volleyball, the rubber mat was covered with a specific coloured acrylic resin. The court lines were then painted on this layer of coloured resin. Three days of non-stop sports on Tyrefield surfaces; a temporary athletics track where the Paralympic champions competed; over 15,000 gadgets and brochures distributed. Meetings, conventions, and today's and yesterday's champions animated the event.

During the Festival, over 100 boys and girls took part in the basketball camp with **Giacomo "Gek" Galanda**, ex captain of the Italian National Team, gold medal at the European Championship in Paris 1999 and Olympic silver medallist in Athens 2004.







"SILENT" AND LONG-LASTING MODIFIED ASPHALTS

As of today, in Italy there are over 470km of roads made with asphalts modified with recycled rubber. The interest in this application is constantly growing. The addition of rubber powder modifies the physical properties of bitumen, improving the overall performance of floorings. This allows:

- a noise reduction up to 7 Db. This corresponds to about the halving of the noise perceived by human beings;
- surface duration up to 3 times longer compared to traditional asphalt;
- **greater surface resistanc**e to cracks of all sorts, with a reduction of maintenance interventions and their related costs and inconvenience suffered;
- **greater safety** thanks to better water drainage, with greater grip, better visibility, and less potholes.

Ecopneus is a member of the **LIFE Nereide** project (**Noise Efficiently REduced by recycleD pavements**). This is a project co-financed by the European Union. Its aim is to optimise acoustic benefits, the reduction of air pollution and of the overall environmental impacts thanks to the use of road surfaces made by adding recycled rubber and asphalt millings. This is the material obtained from the recovery of old road surfaces and used in replacement of the commonly used raw minerals.

Head of the project started in 2016 is the **Department of Civil and Industrial Engineering of the University of Pisa**. The project has been developed in collaboration with **ARPAT** (Tuscany's Regional Agency for Environmental Protection), the Belgian research centre **BRRC** (Belgian Road Research Centre), IDASC-CNR (the **Institute of Acoustics and Sensoristics "Orso Mario Corbino"**), and **Region Tuscany**.

Road surfaces with low sound emission asphalt have been created in Massarosa (Lucca), Arezzo, and Castiglion Fiorentino (AR). In Ghent (Belgium) an experimental piece of road surface has been created using PERS porous elastic surfaces.

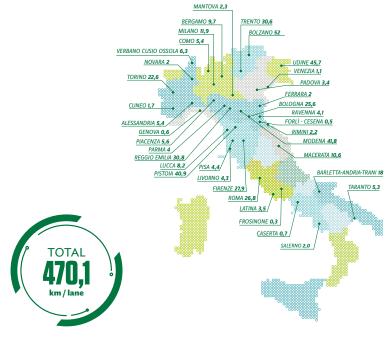
www.nereideproject.eu/





Asphalts modified with rubber powder from ELTs in Italy

Data given in km/lane, per single Province



ENERGY FROM ELTS

Ecopneus is strongly committed to the recycling of ELT-derived rubber. It is equally dedicated to the preparation of ELT recovery as derived fuel for the production of energy for those quantities of ELTs that the market of applications cannot use every year. This sector represents a **fundamental component for the closing of the ELT recovery cycle**, above all because the internal market of rubber recycled from ELTs is still not sufficiently mature to be able to absorb all available material. The second reason is linked to regulatory obstacles that do not favour its full development.

The energy recovery of ELTs is mainly carried out in cement factories. This allows to exploit the high calorific power of rubber at its best. Rubber calorific power can be compared to the one of pet-coke, and its high temperatures guarantee the compliance with the emission limits.

Moreover, the use of this process allows to recover as materials combustion residues, ashes and steel. These are then incorporated into the finished product. This avoids the use of other virgin raw materials, **thus creating an environmental and financial benefit** for both companies, and society. To a lesser extent, the ELTs treated for energy recovery are sent to plants for the production of electricity.

Thus, also for energy recovery, ELTs possess characteristics that make of them a valuable resource:

- · High calorific power
- Use in replacement of other fuels that are richer of negative components
 As a consequence, this improves the emission scenario of the plants
- In the production of cement, functional use also of the steel present in the tyre.

In 2018, the recovery of ELTs for the production of energy (whole, shredded or chipped ELTs as well as textile fibres separated during the production of granules and powders) was carried out in the following percentages: **57% in Italy** (in 4 cement factories and 1 power plant); the remaining **43%** was recovered in **foreign cement factories**, mainly in Turkey (54.2%), South Korea (26.1%) and Romania (19.5%). A sensibly lower amount was sent for recovery through pyrolysis in the Republic of Slovakia (0.3%).

Differently from the previous years, there were no delivery of ELTs for energy recovery in Morocco and other non-OECD countries. This is due to the amounts charged for guaranteeing the transport of ELTs towards those destinations, which make these deliveries excessively expensive.





THE ENVIRONMENTAL BENEFITS

CARBON FOOTPRINT

It measures the overall amount of greenhouse gases directly and indirectly produced during the life cycle of a product or an activity. The negative value associated to the activities of Ecopneus shows that the avoided emissions (thanks to material or energy recovery), are greater than the ones produced by the analysed process.



Balance of RESOURCES

-368.637

t of materials

Equal to the weight of 752 "Frecciarossa 1000" high-speed trains with 8 wagons plus locomotive (Ref. Producer's technical sheet)

WATER FOOTPRINT

It evaluates the water consumption linked to the net use of water resources and their pollution caused by the production of a specific service or good during its life cycle. A negative value of this indicator states that the amounts of non-consumed and non-contaminated water thanks to material or energy recovery during a product life cycle, is higher than the one which, vice-versa, has been consumed to satisfy the various analysed activities.





Equal to the emissions of almost 230 thousand automobiles travelling 10,000 km in 1 year

(Ref. ISPRA's Yearbook of Emissions, 2015)



MATERIAL FOOTPRINT

It represents the overall flows of mineral and fossil resources that have been extracted for the production of a specific service or good along its life cycle. The negative value indicates that the positive impact connected to the resources that have not been extracted and used thanks to the material or energy recovery along a product life cycle is higher than the negative one linked to the consumption of the material necessary for the carrying out of the same activities.



Balance of WATER **1,760,958**

m³ of water volume equivalent to the average daily consumption of 7.2 million lastians (Ref. Istat, 2015)

ECONOMIC BENEFITS FOR THE COUNTRY

The benefits deriving from the activities of Ecopneus can be seen also from a financial point of view. First of all, there are benefits in terms of savings on importation of virgin raw materials. These are replaced with the materials recovered by the managed ELTs. In 2018 such savings amounted to 117 million Euros. This amount is similar to the one obtained in 2015 and, thus, it has decreased compared to the previous two-year period. This is mainly due to the sharp fall of the average rubber price in 2018, despite the quantities of granules

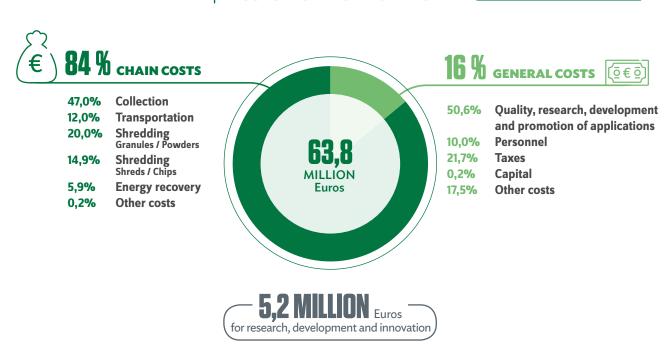


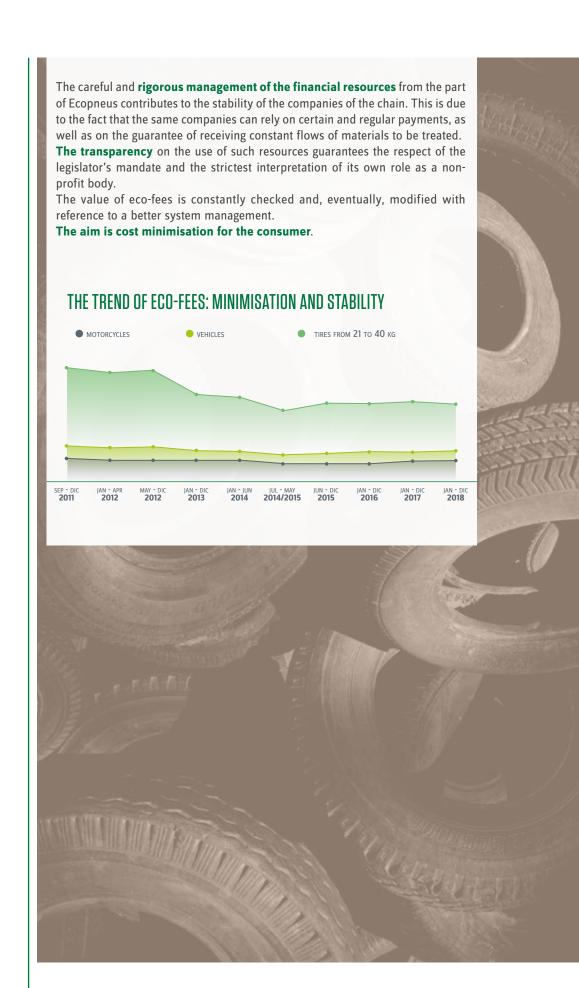


and powders sold remained substantially unchanged.

In 2018, the economic value generated by eco-fees amounted to **71.2 million Euros**. The economic value distributed to cover all costs incurred for the running of the system amounted to **63.8 million Euros**. Net of the economic value distributed to cover all costs incurred for the running of the system, **16% of the total**, over 10 million Euros, was used to cover general costs, such as overheads, communication and several research projects sponsored to support the recycling market chain.

ECONOMIC VALUE DISTRIBUTED €





THE CHAIN OF THE ECOPNEUS SYSTEM

The data analysis and the description of the Ecopneus System allows important comparisons through time. These can be carried out, in particular, from 2011 (the year in which the company was formed) to 2016 (latest year available with reference to budget databank). A recent research of the "Fondazione Symbola per le Qualità italiane" (the Symbola Foundation for Italian Quality) has identified six dimensions in which the existence of an "Ecopneus Effect" has been observed. This effect can be measured in the system of the involved companies:

OCCUPATION EFFICIENCY BALANCE

CIRCULARITY AUTONOMY QUALITY

OCCUPATION Looking at jobs directly related to the chain of End-of-Life Tyres in the companies of the Ecopneus chain, a growing trend has been observed. Even if it has not grown regularly in the course of time, it has, nonetheless, been more positively accentuated compared with the overall employment of the same companies, that is, taking into consideration also the employees dedicated to activities that are not related to the ELT chain.

EFFICIENCY The operative management of the flow of material guaranteed by the Ecopneus System and the investments in innovation have stimulated a growth in efficiency in the companies of the chain. Indeed, they have been able to improve the relationship between the incoming material and the received resources in the course of time, thus the optimisation of the costs related to the ELT fee paid by Ecopneus to its partner companies.

BALANCE The strict auditing system applied to its chain by Ecopneus by the means of external qualified companies, the fully computerised management control and the careful selection of companies have brought the system to a gradual and constant improvement: the levels of efficiency tend to grow uniformly and to be aligned among companies.

CIRCULARITY The growing quality of the products made with recycled rubber together with the increase of its fields of application and of new markets have supported the expansion of the use of these materials, with a constant growth of the recovery of material.

AUTONOMY The companies of the chain are starting to organise themselves autonomously from the organisational and productive point of view. Indeed, in the period 2011-2016 the companies' autonomy index has clearly grown. This index is calculated as the relationship between the turnover related to the sales of products made with recycled rubber and the fee the companies have received for the activities related to the handling of ELTs.

QUALITY The growth in the quality of company management and processes can be measured also by the means of the constant increase of the production of higher quality granules. As a consequence, these granules are more valuable.

EMPLOYMENT IN THE ECOPNEUS SYSTEM

EMPLOYEES FULLY DEDICATED TO THE ELT SECTOR IN THE ECOPNEUS CHAIN

According to the Italian National Statistics Company (Istat), the companies of the Ecopneus system have an overall number of employees equal to 2,400 units. Of these, about 900 are fully employed in the Ecopneus chain.

These data confirm constant occupational growth in the course of time.

In particular, taking 2011 as a base equal to 100, the occupational growth of the Ecopneus system has been of +64.8% for what concerns the ELT component of the people employed. This amounts to an average yearly rate of +13.0%.

The increase related to the overall employment of the involved companies is equal to +12.0%, with an average yearly rate of +2.4%.

EMPLOYMENT RATE

Ongoing trend of the number of employees involved in the Ecopneus System



SOURCE: Data processing carried out by the Symbola Foundation on behalf of Ecopneus, "Ecopneus Effect" Report.



THE PROJECT FOR THE TERRA DELFUOCHI



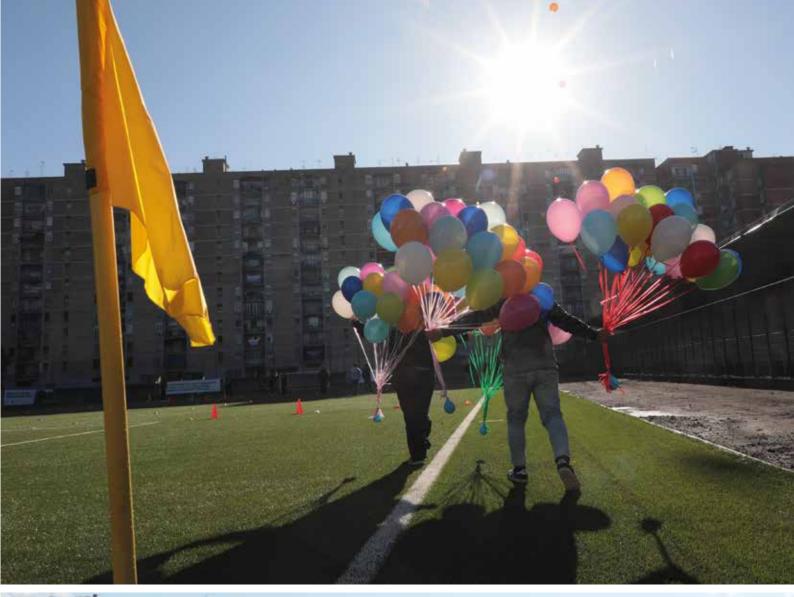
Since 2013, Ecopneus has operated within the scope of a Memorandum of Understanding signed with the Ministry of the Environment, the Prefectures and Councils of Naples and Caserta and the Prefect appointed by the Home Office for the Terra dei Fuochi. Ecopneus has put **extraordinary resources** at the disposal of this project. It has also carried out **interventions of collection and management of End-of-Life Tyres abandoned** on the territory of the Provinces of Naples and Caserta.

It is an extraordinary intervention aimed at contrasting the phenomenon of toxic fires by the means of the removal of the abandoned ELTs from the territory. Indeed, these ELTs are often used as igniter and fuel for fires.

It is a project that also has a strong component of information and education to legality to **contrast the "off-the-books" sale of tyres**, which is linked to the dumping of ELTs in the environment.

Many things have been done: educational projects, open-air initiatives, contests open to citizens, school initiatives with the aim of making culture and transforming the recovered ELTs into a regular size football pitch made with recycled rubber where children and teens can train both their legs and their head to legality in the town of Scampia.

- 40 Towns involved in the Provinces of Naples and Caserta
- Over 21,400 tonnes of collected ELTs
- 3 historical stocks emptied: in Scisciano (NA), Naples "Gianturco", Villa Literno (CE)
- Over **1,000 students** involved in training and awareness-raising activities on "environment and legality" every year from 2013 to today
- Open-air initiatives and contests for citizens
- Creation of a regular size **football pitch** named after Antonio Landieri in the neighbourhood of Scampia in Naples
- **Playground and multi-purpose surface** in the Parco Verde neighbourhood in Caivano, (NA)





THE INVERVENTION IN VILLA LITERNO

Thanks to Ecopneus, 4,390 tonnes of End-of-Life tyres were removed from an area in Villa Literno, in the Province of Caserta in less than two months. This was made possible thanks to the activities related to the "Protocol for the interventions of extraordinary collection of End-of-Life Tyres abandoned in the Provinces of Naples and Caserta".

According to the Minister of the Environment, General Sergio Costa: "the work of Ecopneus and these important repossessions are certainly heading towards the right direction for the protection of both the environment and health. Indeed, prevention is fundamental and it is one of the priorities we have been working on during the drafting of the Law on the Terra dei Fuochi (Land of Fires)". The operative activities of the Protocols are supported by the campaign "I choose the right way", which appeals against the purchase of tyres off the books. Indeed, this phenomenon has originated illegal tyre dumping in fields or along the roads. These abandoned tyres, then, trigger the fires this land is sadly famous for.

The choice of associating the activities on the territory with an information and awareness-raising campaign is linked to the objective of intervening with an immediate recovery, but also to build long-lasting results that may specifically help the younger generations to make responsible choices of legality for their future.



SPECIAL PROJECTS

The objective of creating added value for the Country with environmental protection and towards the circular economy is well shown in the effort Ecopneus has made in certain projects they have followed in parallel - and in addition to - their ordinary collection activities. Examples may be: the interventions carried out on the historical stocks and the activities in the Terra dei Fuochi.

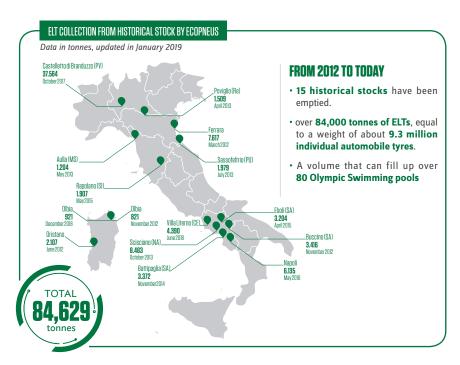
THE EMPTYING OF 15 HISTORICAL STOCKS, FROM THE NORTH TO THE SOUTH OF ITALY

of the special project for the Terra dei Fuochi.

Until 31st December 2018* the Ministerial Decree 82/2011 obliged the bodies responsible for the management of ELTs, such as Ecopneus, to dedicate at least 30% of their financial surplus (when available) to interventions of removal and emptying of the so-called "historical stocks".

These are piles of ELTs lying in companies that have gone bankrupt, industrial buildings, or in the natural environment and which were created due to the lack of a coordinated national system of collection and recovery of ELTs until 2011. Moreover, Ecopneus has mainly focused on Region Campania for the carrying out of these interventions. Indeed, 3 places have been emptied within the scope

Among the various bodies responsible for ELT management in Italy, Ecopneus has put great and relevant effort in this field. Thanks to it, all historical stocks of large dimension in Italy have been substantially emptied.



* Art. 1, par. 751, lett. b) of the Law of 30th December 2018 n.145, the so-called "2019 Budget Law" has modified the modalities of use of the financial surpluses deriving from the eco-fees for the management of End-of-Life Tyres.

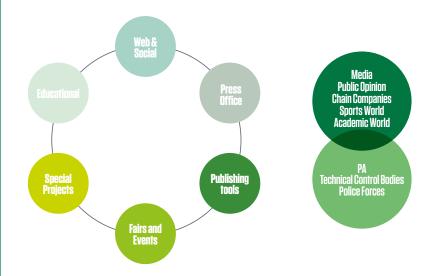
COMMITMENT FOR COMMUNICATION

SUPPORTING A CIRCULAR ECONOMY

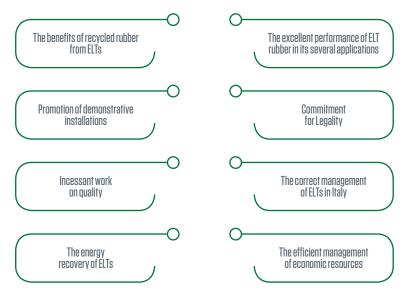
The work made by Ecopneus for informing and raising the awareness of all of its stakeholders was born from this responsibility, in particular for what concerns the promotion of the applications of recycled rubber.

It is a responsibility entrusted by the same legislator with the MD 82/2011 and Ecopneus seriously believes in it. The promotion of a culture of sustainability, of a correct waste management, of choices of legality and of the adoption of a more sustainable lifestyle are crucial for the future of our Country.

TOOLS AND TARGETS



TOPICS



TRAINING AND EDUCATION

SUSTAINING THE CULTURE OF LEGALITY AND OF THE CIRCULAR ECONOMY

Since the beginning of its activities, the commitment of Ecopneus has been strong, constant, and diversified in this field. It has met and discussed with all interlocutors responsible or interested in ELT management in Italy. Ecopneus has also made a great effort into contributing to the development of a circular economy culture in our country.

ELT ACADEMY

A format of workshops on the regulatory background of ELT management, its legislative and administrative aspects with the contribution of experts of the sector and organised in collaboration with Legambiente, the sponsorship of both ISPRA (The Higher Institute for Environmental Protection and Research) and of regional ARPAs (Regional Agency for Environmental Protection). Dedicated to the technical figures of Control Bodies, Police Forces, and Public Administration, the ELT Academy has seen over 1,600 participants with thousands of technical materials distributed



OBSERVATORY ON THE ILLEGAL FLOWS OF TYRES AND END-OF-LIFE TYRES IN ITALY

Ecopneus is the promotor of a round table for discussion and proposals on the topic of tyre illegal sale flows in Italy. It is a widespread phenomenon, from the North to the South of Italy, with very significant incidence data.

This phenomenon puts at risk the correct management of ELTs, because it places on the market tyres that have not been accounted for in the overall national total and, thus, they are out of the collection amounts allocated to the various operators.



This initiative is now supported by the main interlocutors of tyre and ELT chains in Italy – a network of over 50,000 companies. Within the same network, "Cambio Pulito" ("Clean Change") was launched in May 2017. This is the first whistleblowing platform promoted by the private sector with such a wide

potential participation, for the collection of anonymous reports on incorrect or illegal practices among companies, which generate unfair competition in the sector as well as the risk of ELT dumping.



THE EDUCATIONAL PROJECT IN SCHOOLS

THE EDUCATIONAL PROJECT FOR SCHOOLS

It is an educational project for the students of secondary schools that Ecopneus has been organising since 2013 in collaboration with Legambiente. This project has involved also the students of the Terra dei Fuochi: about **10,000 students** have been involved until now.

Every year this project focuses on a specific Italian region. It meets the students in their classrooms, it organises visits in factories that deal with ELTs, it prepares information materials, an event for an in-depth analysis on legality and sustainability and a contest.

Every year a jury of experts composed of representatives of **Legambiente**, **the Ministry of Instruction**, **the Ministry of the Environment** and **Ecopneus** awards sports surfaces and items in recycled rubber to the schools of the winning classes. These presents are strong messages of legality and environmental protection in those places where the new generations are formed.





RESEARCH, QUALITY AND INNOVATION ARE AT THE CENTRE

For the development of its activities, Ecopneus avails itself of the collaboration of external subjects. These, from time to time, supply competences, resources, and those necessary skills which are not already available within the deliberately lean structure of Ecopneus.

Such approach allows the involvement of the best collaborators for the reaching of the set objectives, the strategic analysis, the direction of the green strategy with a wide and more and more qualified vision.

These subjects technically and scientifically support also the communication, collaborating on the spreading of the projects and information and on the awareness-raising within all sectors of society.

THE MAIN DEVELOPMENT PARTNERS OF ECOPNEUS



























THE NEW APPLICATIONS

TYREPLAST: FROM RECYCLED RUBBER TO COMPOUND

Ecopneus and Idea Plast have created the project Tyreplast, aimed at creating innovative thermoplastic materials at the service of industry. New families of materials combine the elasticity and anti-vibrating properties of recycled rubber with the easiness of moulding of thermoplastic materials. With the support of the companies, new mixes with several plastic families have been created and the know-how has been made available to support their use along all productive chain - from the material to the product.

THE COLLABORATION AND EXPERIMENTATION WITH MATREC ON POLYLAMINATE MATERIALS WITH RUBBER FROM ELTS

Continuation of the research and experimentation of new polylaminate materials in which the recycled rubber from End-of-Life Tyres has been coupled with leather, cork, fabric, bamboo, paper, wood, felt. These materials are worlds apart; however, once they have been joint together, they give a new identity to the rubber from ELTs, thus widening its different commercial uses: furnishing, design, boating, building, accessories.

BUFFERS FOR SHOOTING RANGES

In collaboration with ballistics experts, an experimentation is currently ongoing with the aim of using recycled rubber in buffers for shooting ranges and for covering floors and walls in the shooting area. This would allow to replace commonly used materials, such as rubber and wood. Thanks to the property of rubber of absorbing shocks without deteriorating, this solution makes buffers last for longer; it avoids any eventual, dangerous deflection of the bullets, and it reduces the need for maintenance. Ballistic buffers in recycled rubber are currently being tested at some shooting ranges. They will subsequently be subject to certification from one of the authorised centres for the release of the conformity certificate.





ECOPNEUS SHAREHOLDERS

AT 01/01/2019

A.R. Pneumatici

Asperti Angelo

Autogomma Perego B.R. Pneumatici

Bellotto Harley - Davidson Italia Bersangomme Idio Ridolfi & Figli Bis

Marangoni

Bridgestone Marangoni Industrial Tyres Camso Italy Mazzon Leonardo & C.

Goodyear-Dunlop

Grassini Pneumatici

Grg Pneumatici

Gottardi

Catania Gomme Mercedes Benz Cierreffe Michelin

Citroen Italia Nuova Pneus Vignola Commerciale Pneumatici **Outlet Gomme** Continental Parise Gomme

Perla Pneumatici Siena D.p. Commercial Tyres

Picone Devalle Gomme Di Pasquale Diego Pirelli Tyre

Driver Italia Pneus Service Italia Driver Servizi Retail Pneus Sette

Dropmotive Points Italia

Dst Prometeon Tyre Group

Emmegieffe Re-Ta Gomme Euromaster Rgs Pneumatici Euroreifen Ms Rossi Lamberto Fca Italy Stilgomma

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Ecopneus scpa Registered and Operative Headquarters via Messina 38 - Torre B 20154 Milan (MI) Italy

Tel.: +39.02.92.970.1 Fax: +39.02.92.970.299

To stay updated on the Ecopneus world Visit the website: www.ecopneus.it Or email: info@ecopneus.it







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